EXHIBIT O

Ted Max

From: Kelly Talcott <kelly@kdtalcott.com>

Sent: Monday, March 10, 2014 9:44 PM

To: Ted Max; Ken Anderson; abart@jenner.com; Nate Benforado

Subject: TufAmerica - documents

Attachments: TA 1-211.pdf

Gentlemen, attached is TufAmerica's initial production of documents. I anticipate being able to supplement this later this week.

Best regards,

Kelly

Kelly D. Talcott

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